

Overview Summary of Projects

To be used as reference for Corporate Project Delivery Team update.

Live project stages

Projects are classed into 3 sizes based on various factors, including budget, complexity and risk. We monitor high level stages of progress for each size. In-progress projects are broken down into further sub-stages.

Stages;

1. Proposed
2. In-progress – Mobilisation
3. In-progress – Planning
4. In-progress – Delivery
5. Closedown

Not Started – Proposal Accepted but not yet In-progress

Cancelled – No longer happening, pre or post proposal

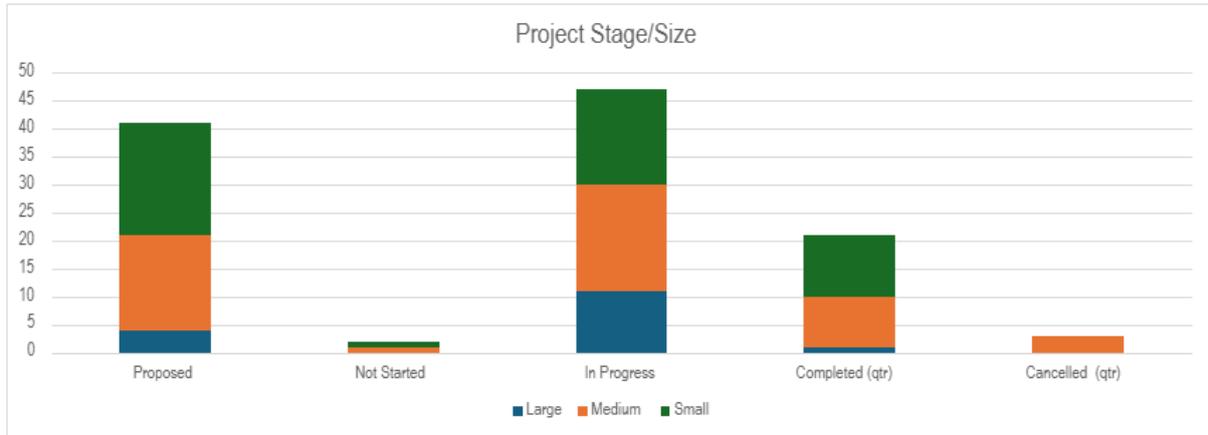
Project Sizes/Stage Counts (Feb 2026) - fig.1.1

This shows the breakdown of all project stages by size at the beginning of February 2026.

	Large	Medium	Small	Total
Proposed	4	17	20	41
Not Started	0	1	1	2
In Progress	11	19	17	47
Completed	1	9	11	21
Cancelled	0	3	0	3

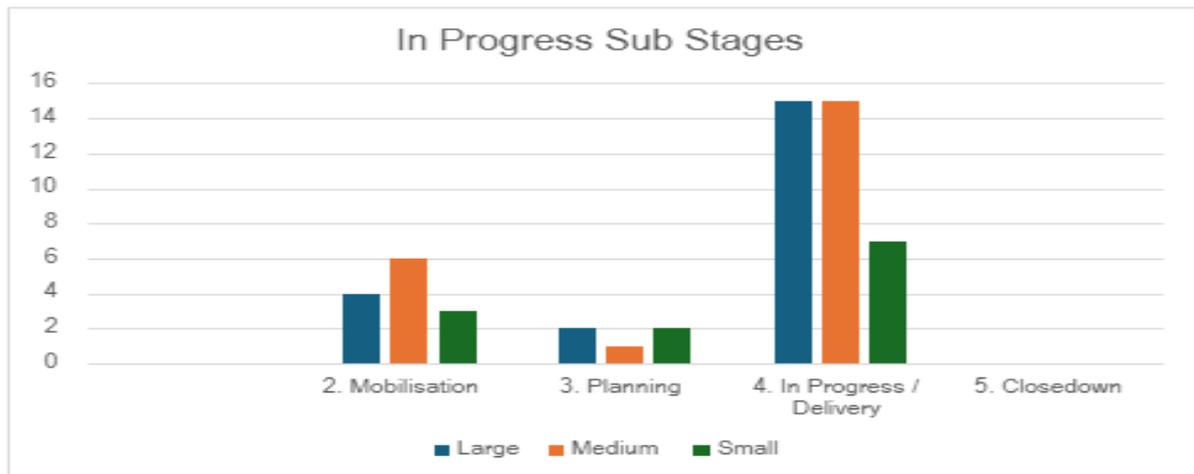
Projects per high level stage – fig.1.2

This diagram visualises all projects per high level category.



In-progress broken down by sub-stage – fig.1.3

This diagram shows all 'In-progress' projects broken down into sub-stages.



RAGs

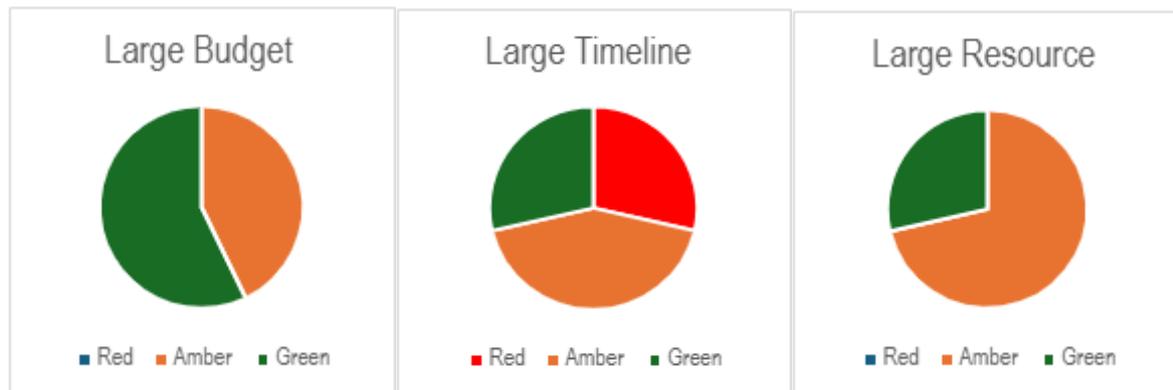
Highlight reports for all medium and large, 'In-progress' projects are requested on a monthly basis. This reports provides us with information on how the project is progressing, records actions planed and achieved against project milestones, raises any risks and includes a RAG (red, amber, green) categorisation for budget, timeline and resource.

RAG/Size Counts (In-progress projects) - fig.2.1

	Large	Medium
Budget - Red	0	0
Timeline - Red	2	0
Resource - Red	0	0
Budget - Amber	3	2
Timeline - Amber	3	4
Resource - Amber	5	2
Budget - Green	4	5
Timeline - Green	2	3
Resource - Green	2	5

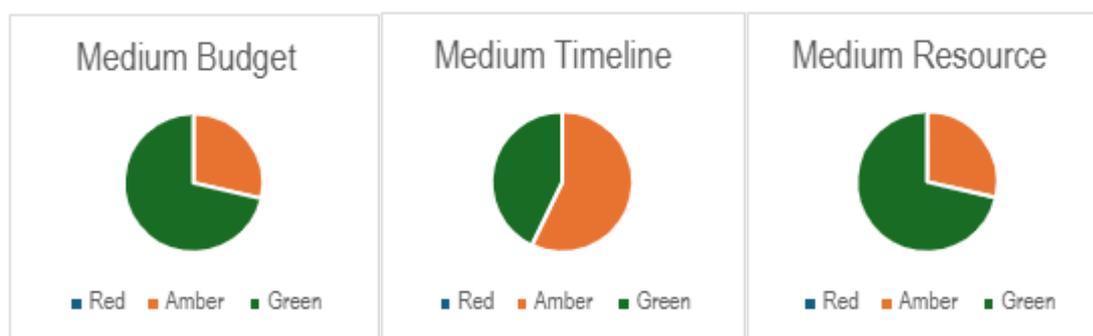
Large Projects

RAGs by type for Large Projects. Fig.2.2



Medium Projects

RAGs by type for Medium Projects. Fig.2.3



Large Projects Overview (In-progress) - Fig.3

Below is a high-level overview of all large, in-progress projects. Note that the Watch House is in the early stages of mobilisation and so does not have RAGs yet.

Project Name	Service Area	Stage	Sub-Stage	Budget RAG	Timeline RAG	Resource RAG
Cromer & Mundesley Coast Protection Scheme (Phase 2)	Sustainable Growth/Coastal	In Progress	4. In Progress / Delivery	Amber	Green	Green
Coastwise	Sustainable Growth / Coastal	In Progress	4. In Progress / Delivery	Amber	Amber	Amber
Domestic Food Waste Mobilisation (inclusive of Depot readiness)	Environment & Leisure	In Progress	3. Planning	Amber	Red	Amber
UK Shared Prosperity Fund & Rural England Prosperity Fund	Economic Growth	In Progress	4. In Progress / Delivery	Green	Green	Green
Fakenham leisure centre - FLASH	Communities	In Progress	4. In Progress / Delivery	Green	Green	Green
Cromer Pier	Assets/Property Services	In Progress	4. In Progress / Delivery	Amber	Amber	Amber
Rocket House - Refurbishment	Property Services	In Progress	2. Mobilisation	Green	Amber	Amber
Overstrand Coast Protection Scheme	Sustainable Growth / Coastal	In Progress	4. In Progress / Delivery	Green	Green	Green
Decarbonisation - Fakenham Sports Centre	Climate & Environment	In Progress	4. In Progress / Delivery	Green	Green	Green
Watch House - Cliff Stabilisation	Coastal	In Progress	2. Mobilisation	N/A	N/A	N/A
North Lodge Park - Car Park	Property Services	In Progress	3. Planning	Green	Red	Amber

